

# Adaptive Management

A SERIES OF WORKSHOPS FOR PARTNERS ON THE SOUTH ASIA  
GOVERNANCE PROGRAM

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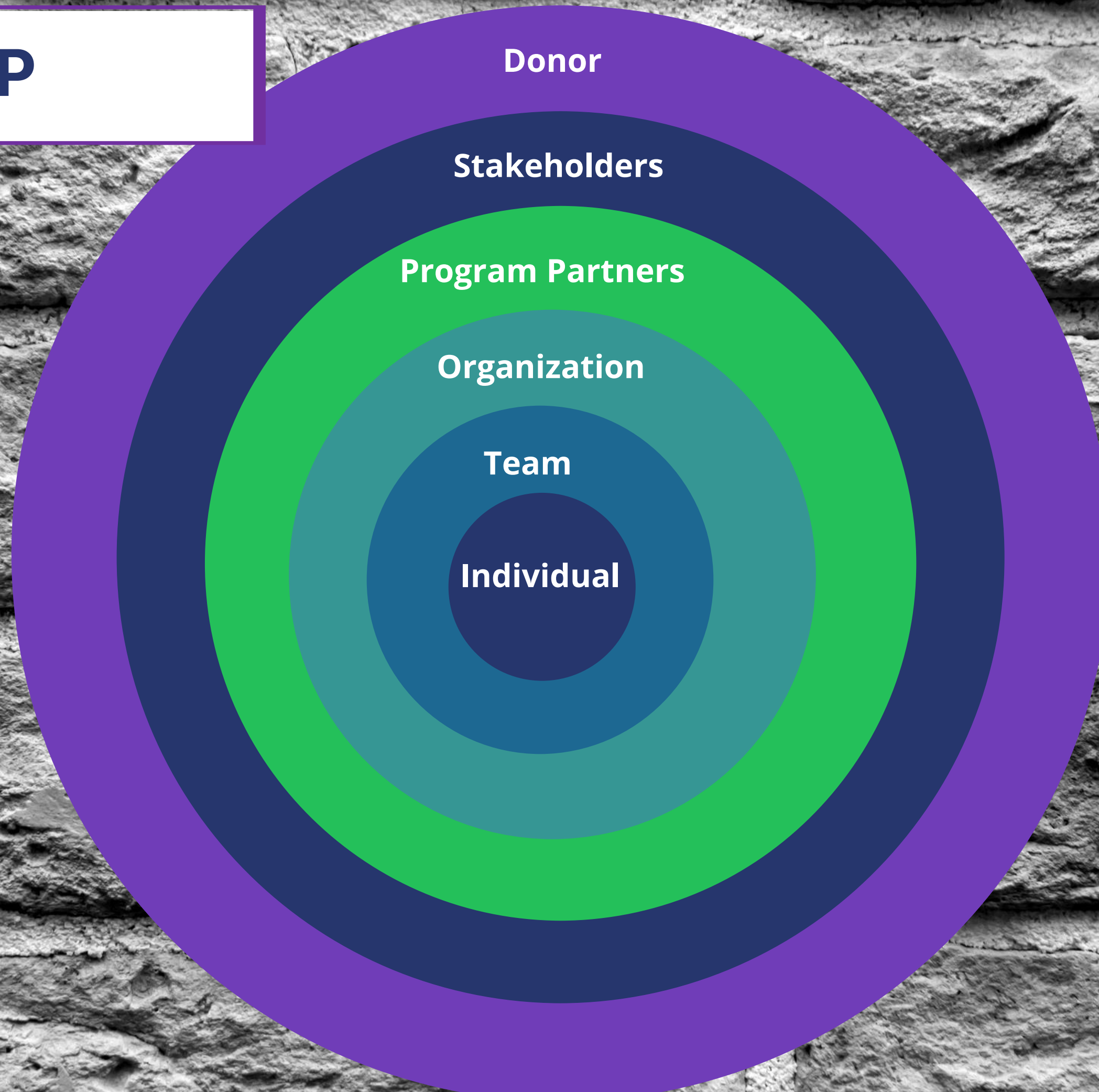


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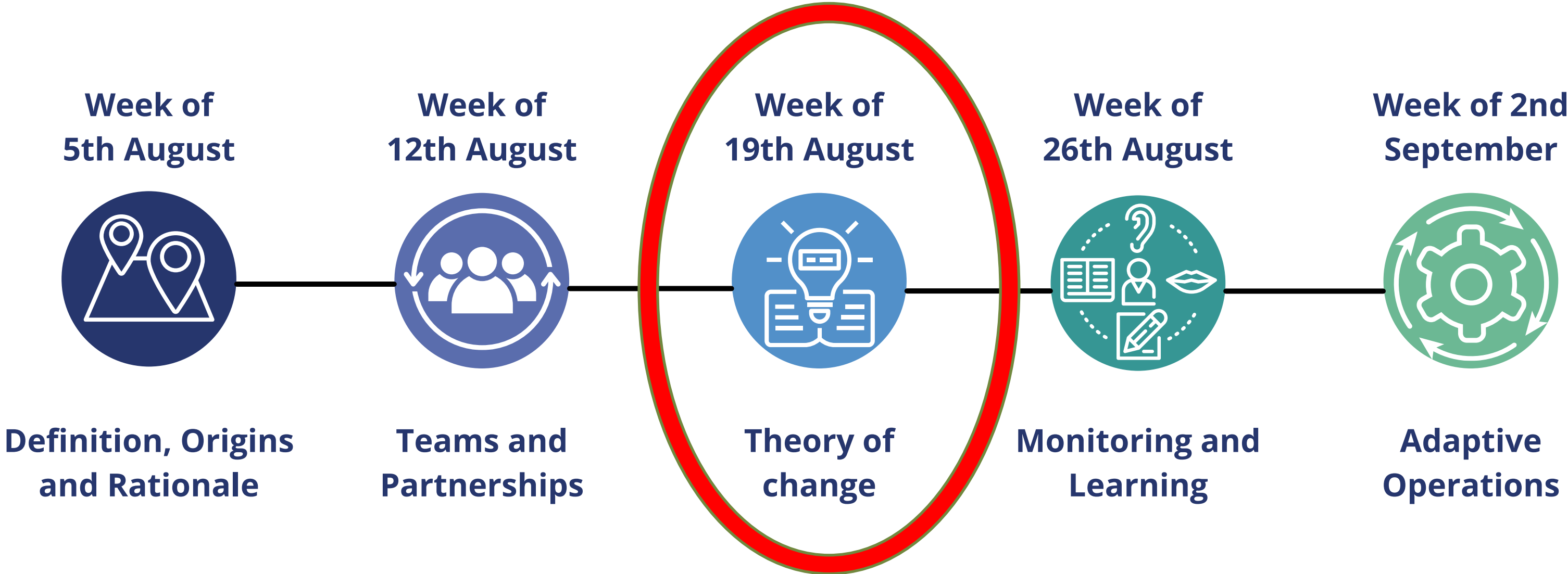


# RECAP





# LEARNING JOURNEY





# SESSION THREE

# THEORY OF CHANGE

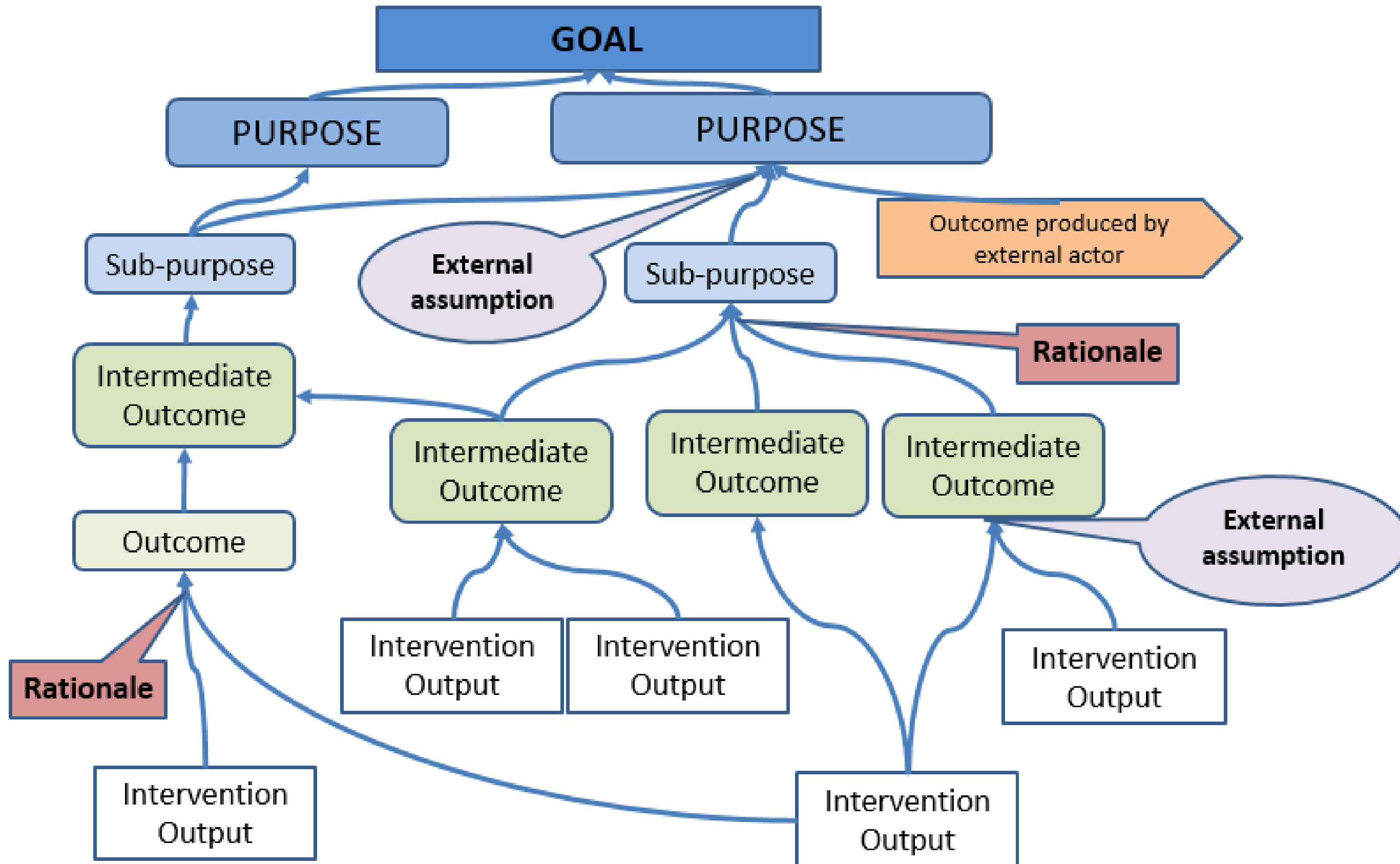


# **Interactive Discussion (MENTIMETER)**

- Does your program have a Theory of Change?**
- How often do you refer to the TOC or use it?**
- Have you updated it since the start of the program?**
- Do you find the program TOC useful?**



# What is a Theory Of Change?





# What is a Theory Of Change?

- ❑ An explanation describing how we expect change to happen
- ❑ Used for an ongoing process of reflection that explores the reality of what happens compared with our expectations and assumptions



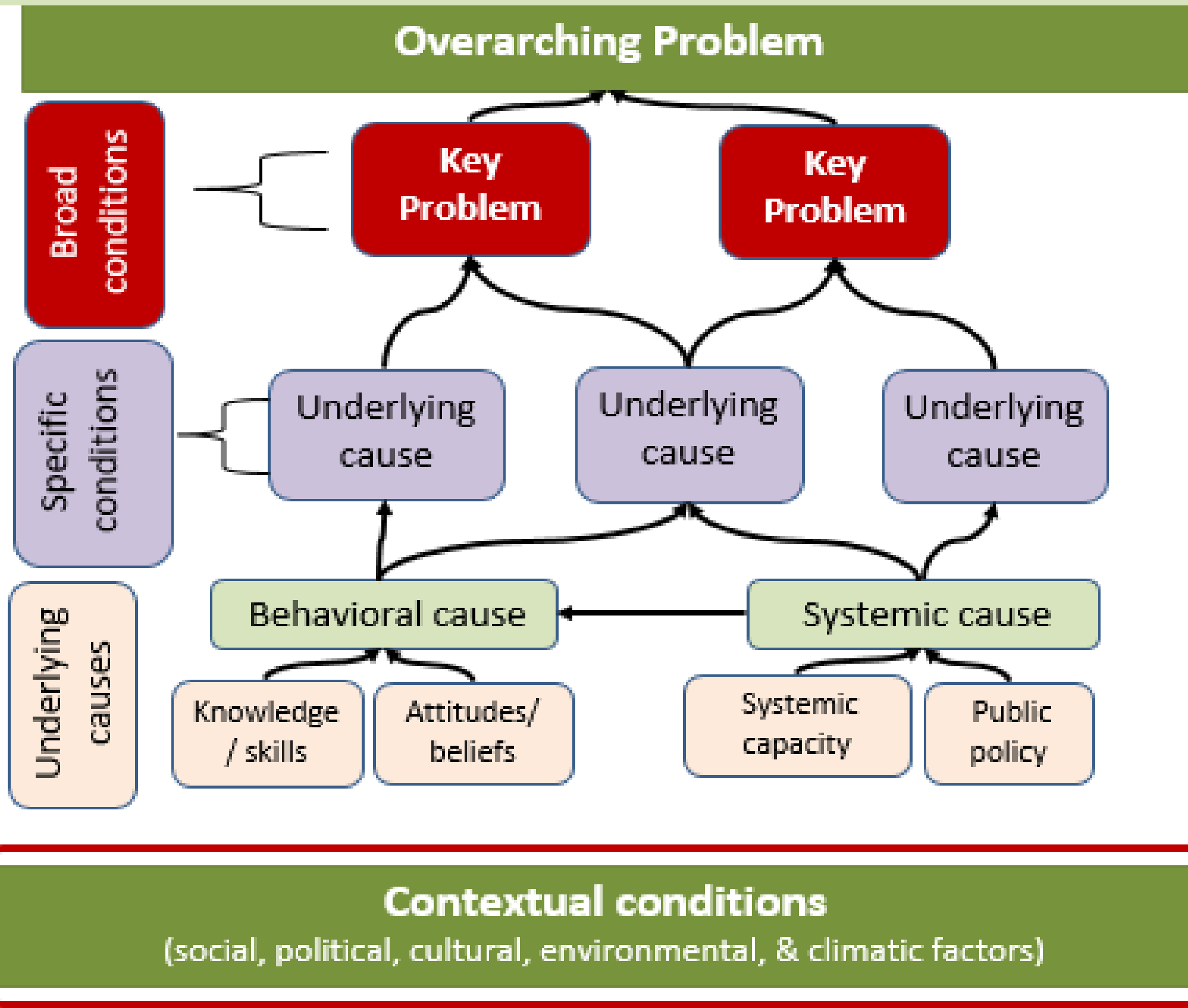


# Why do we need TOC?

- A clear rationale, logic and justification for our actions. A causal hypothesis for getting from...to.
- To identify our assumptions
- To articulate our strategies to achieve our outcomes
- To communicate our project to different audiences
- To enable us to adapt



# Starts with the Problem





# Assumptions are key

	Narrative Summary	Assumptions
<b>Goal</b>	Reduce the incidence of youth violence in five counties by 40% in three years	Youth violence is largely due to alienation, isolation and weak social connections with the larger community
<b>Objective 1</b>	Increase the safe, no-violence areas	Perpetrators will continue to respect no-violence zones
<b>Objective 2</b>	Promote collaborative relationships between major youth groups	Bridges between local youth groups will reduce the amount of inter-group violence
<b>Objective 3</b>	Improve relationships between communities and youth groups	Improved relations between youth and adults will contribute to a reduction in violence

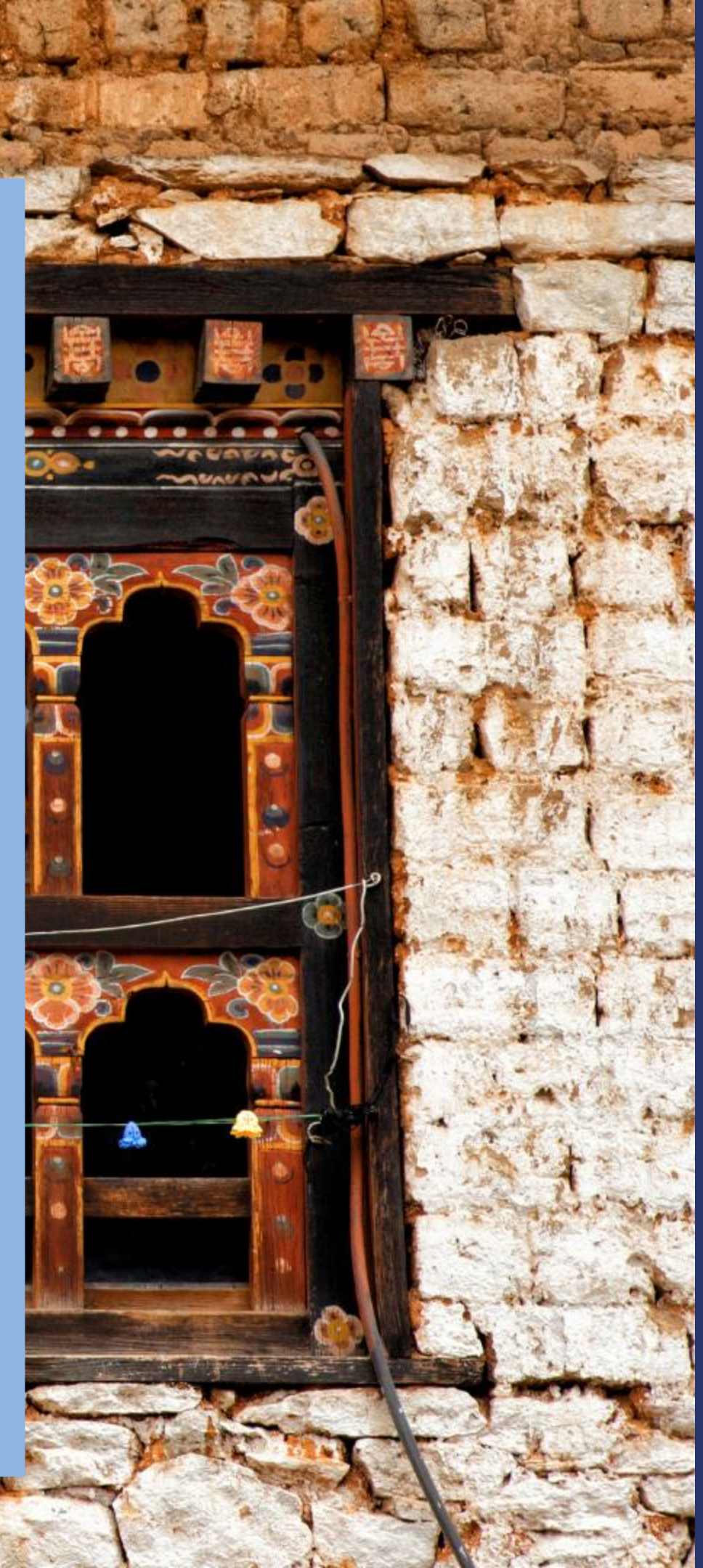
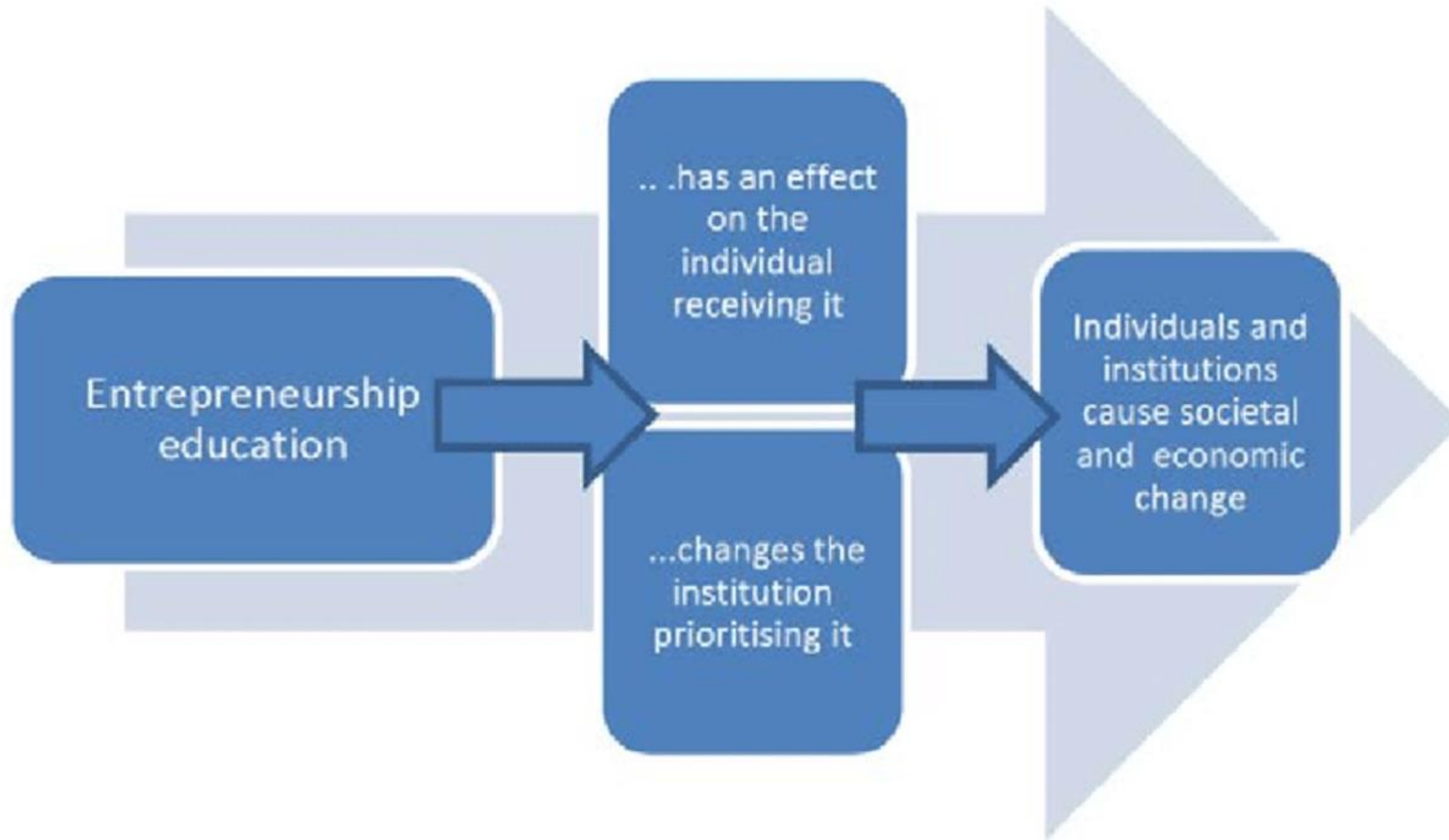


# A Participatory and consultative process





# Simple Diagram





# Complex diagram

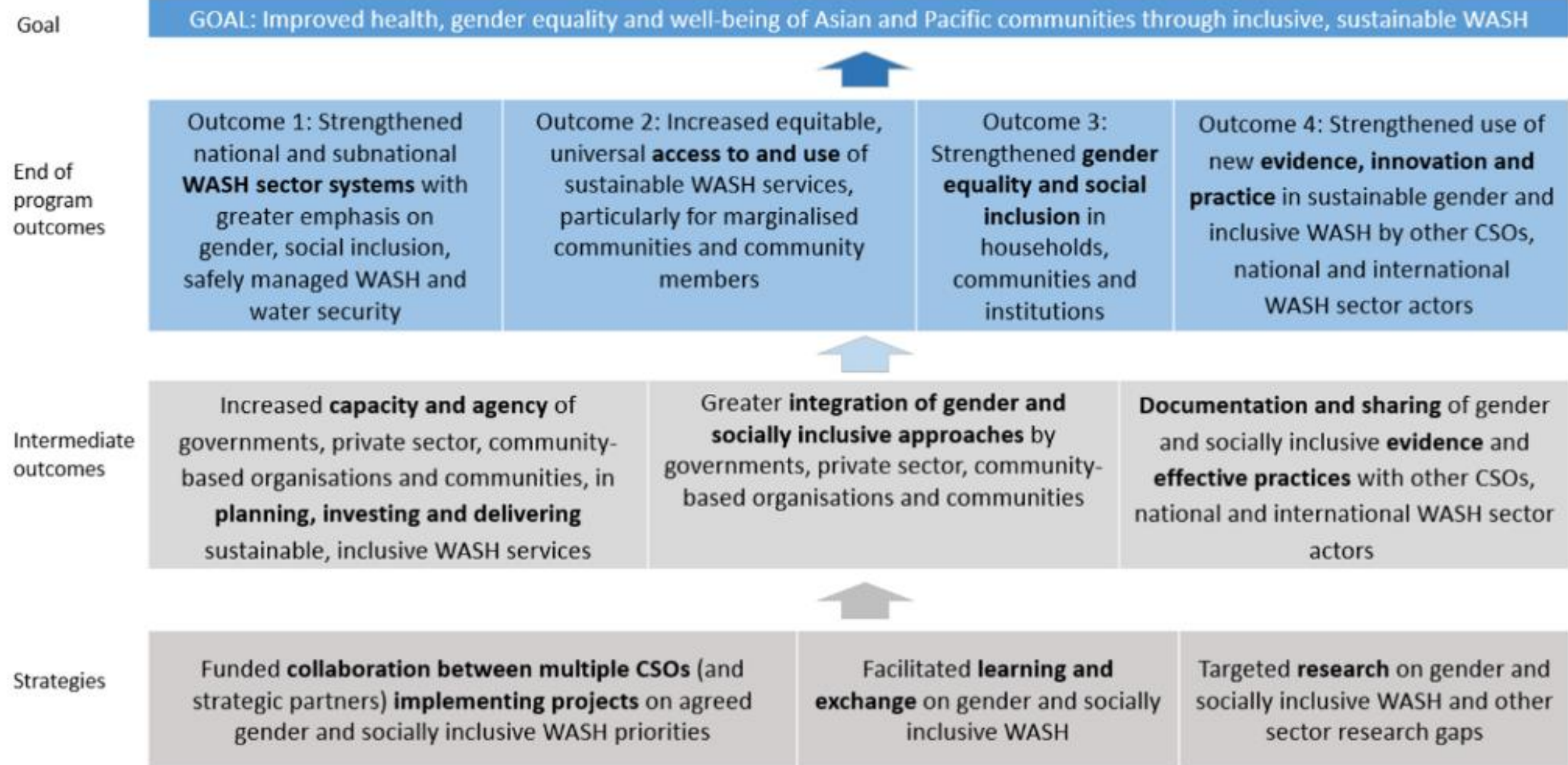


Figure 1: Theory of change for Water for Women



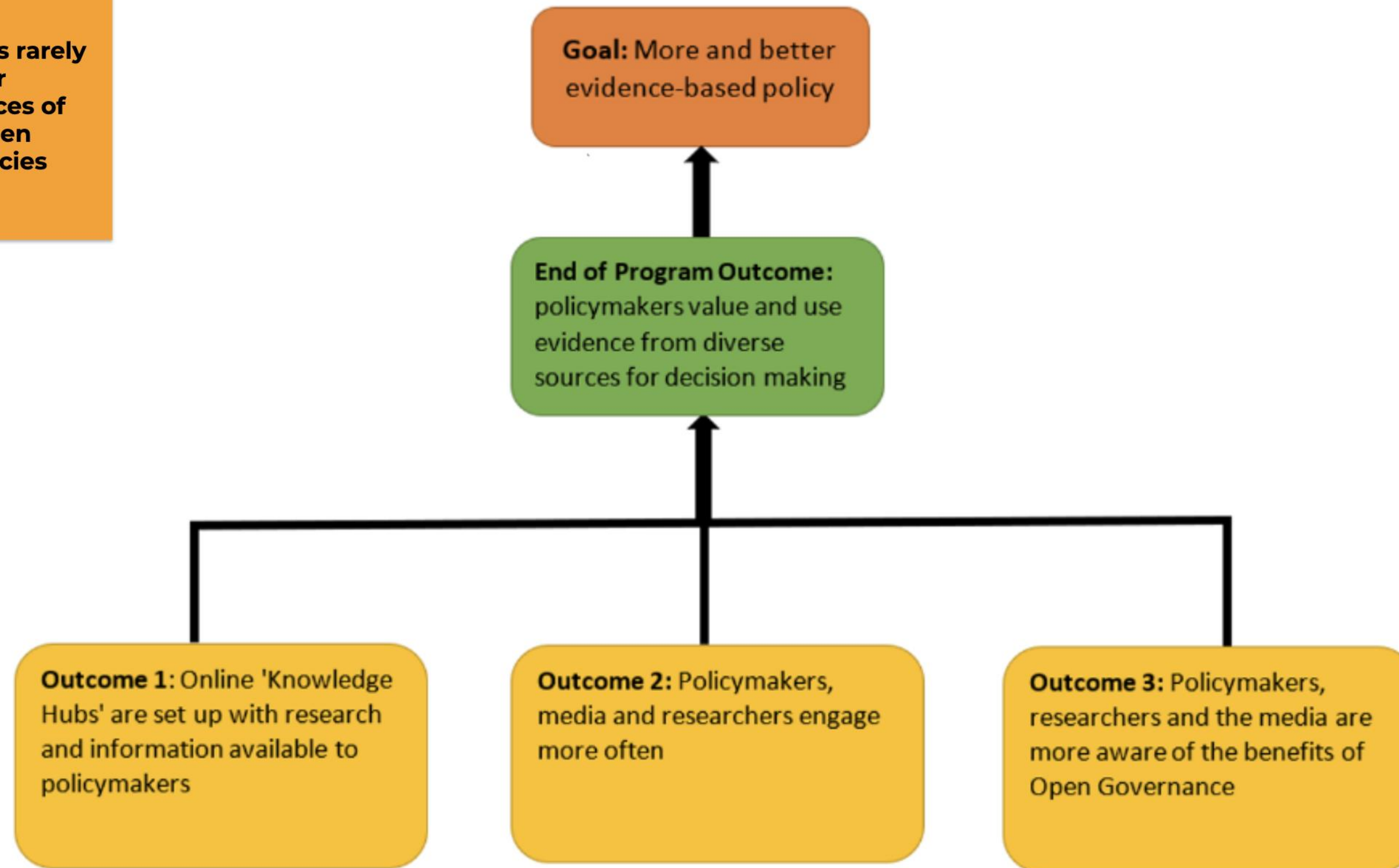
# A good TOC will

- ❑ Rely on analysis of how change occurs in the broader context
- ❑ Focus on outcomes as *expected changes* at different levels
- ❑ Explain our *logic* of the changes to which we can contribute
- ❑ Enable reflection



# Group work activity

**Problem -**  
Policymakers rarely  
use robust or  
diverse sources of  
evidence when  
creating policies








## But can we change it?

- Who do we need to discuss potential changes with?
- Who can we engage and how?



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- ❑ A Theory of Change is an explanation of how we expect change will happen
  - ❑ TOC starts with a problem we seek to overcome
  - ❑ It helps us identify our longer-term goals, the outcomes we seek to achieve, the assumptions underneath those and the strategies we can use to get there
  - ❑ A TOC forms the basis for Adaptive Management because we revisit and reconsider it regularly to see whether our initial Theory is correct or needs to be changed

**R E C A P**



**THANK YOU**



**Next Session: Monitoring & Learning**